

Strategic Direction

- Review national and local documents and guidelines**
- External drivers analysed
- Strategic commissioning priorities agreed by councillors and communicated
- JSNA updated

Close Down Review (services continues)

- Learning / strategic issues / opportunities
- Recommendations for other priority areas
- Outcomes / direction of travel summary

Commissioning Pathway

Pre-Pathway

- Priority and governance agreed (scheduled or right to challenge)
- Business case agreed with Portfolio Holder, including rationale, outcomes, timescale, resource, interdependencies, strategic risks and opportunities
- Appoint project team and sponsor
- Identify expert team, including service users and routes to customer and provider voice (voluntary, independent and community)
- Develop and implement Communications Plan
- Timescale set

Pathway initiation date:

Analyse

Identify:

- Current and future need (JSNA, provider and service user feedback)
- Current market position and future business plans
- Current spend
- Outcomes required
- Gap analysis
- Research evidence-base (national and local) and current costs
- Market development needs
- Risks/opportunities

4-8 weeks

Phase completion date:

Plan

- Options appraisal, ensuring balance of;
 - quick wins / long-term outcomes
 - evidence-based programmes/ innovation and co-production with service users/providers
 - early intervention
 - projected savings
 - Equality Impact Assessments
- Resource
- Budget plan/strategy
- Joint commissioning
- Workforce implications
- Evaluation/monitoring plan

5-10 weeks

Phase completion date:

Do

- Procurement process in place, involving service users
- Communication and consultation process in place as appropriate
- Incentivisation where appropriate
- Contracts agreed
- Outcomes focused
- Implementation of services
- Monitoring/evaluation undertaken (including user voice)

6-12 months procurement
12 months minimum implementation

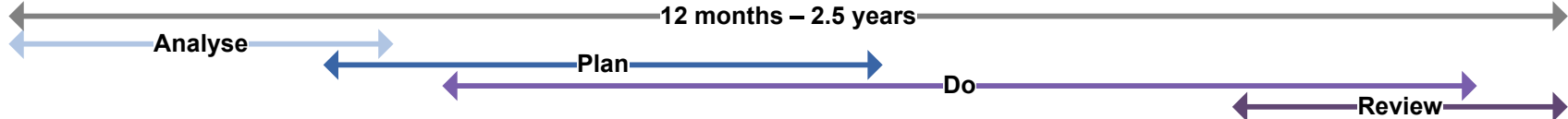
Phase completion date:

Review

- Cost/impact analysis
- Outcomes summarised
- Evaluation/evidence-base summarised (involve service users)
- Cashable savings identified
- Re-investment plan
- Learning and recommendations discussed/shared
- De-commissioning/re-commissioning recommendations outlined

4 weeks

Phase completion date:



**Better Lives, Better Outcomes Children & Young People's Plan Local Labour Manifesto 2019